

**The Grand Tour**  
 The Frugal Traveler Does Europe on a Budget



Join the Adventure!

The New York Times  
**nytimes.com/frugaltraveler**

Advertise on NYTimes.com

**The Benefits of Outsourcing for Small Businesses**

By AllBusiness.com  
 Published: January 1, 2008

Outsourcing -- the practice of using outside firms to handle work normally performed within a company -- is a familiar concept to many entrepreneurs. Small companies routinely outsource their payroll processing, accounting, distribution, and many other important functions -- often because they have no other choice. Many large companies turn to outsourcing to cut costs. In response, entire industries have evolved to serve companies' outsourcing needs.

SIGN IN TO E-MAIL OR SAVE THIS

PRINT

ARTICLE TOOLS SPONSORED BY FROM THE AUTHOR OF FIGHT CLUB



Articles and resources from AllBusiness.com

- Top 10 Mistakes Made When Hiring Consultants
- 10 Tips on Hiring and Working with Freelancers
- Independent Contractor Agreements
- Get Contractor Hiring Tips
- More Workforce Management Articles

AllBusiness.com is a business Web site that provides information and services to small businesses.

**Examine Internal Processes Before You Outsource**  
 By AllBusiness.com

To make an outsourcing relationship work, you may have to rework some of the internal processes that will remain in-house. Consider the interactions that will be required for you hand off segments of your business, and make sure you'll be able to manage the areas around the outsourced functions. Do you have systems in place to efficiently receive what your outsourced vendor delivers?

important competitive advantage.

**Reduce labor costs.** Hiring and training staff for short-term or peripheral projects can be very expensive, and temporary employees don't always live up to your expectations. Outsourcing lets you focus your human resources where you need them most.

**Start new projects quickly.** A good outsourcing firm has the resources to start a project right away. Handling the same project in-house might involve taking weeks or months to hire the right people, train them, and provide the support they need. And if a project requires major capital investments (such as building a series of distribution centers), the startup process can be even more difficult.

**Focus on your core business.** Every business has limited resources, and every manager has limited time and attention. Outsourcing can help your business to shift its focus from peripheral activities toward work that serves the customer, and it can help managers set their priorities more clearly.

But not many businesses thoroughly understand the benefits of outsourcing. It's true that outsourcing can save money, but that's not the only (or even the most important) reason to do it. As many firms discovered during the outsourcing "mania" of the early 1990s, outsourcing too much can be an even bigger mistake than not outsourcing any work at all. The flat economy caused many companies into huge layoffs and subsequently outsourced functions that were better kept in-house. Wise outsourcing, however, can provide a number of long-term benefits:

**Control capital costs.** Cost-cutting may not be the only reason to outsource, but it's certainly a major factor. Outsourcing converts fixed costs into variable costs, releases capital for investment elsewhere in your business, and allows you to avoid large expenditures in the early stages of your business. Outsourcing can also make your firm more attractive to investors, since you're able to pump more capital directly into revenue-producing activities.

**Increase efficiency.** Companies that do everything themselves have much higher research, development, marketing, and distribution expenses, all of which must be passed on to customers. An outside provider's cost structure and economy of scale can give your firm an

More Articles in Business >

**SMALL BUSINESS RESOURCE CENTER**

- Business Travel > Careers >
- E-Commerce > Finance >
- Health Care > Human Resources >
- Innovation > Legal >
- Management > Marketing & Advertising >
- Operations & Technology > Retail & Franchising >
- Sales > Start-Ups >



**Great Getaways - Travel Deals by E-Mail**

Sign up for travel offers from NYTimes.com's premier advertisers.

See Sample | Privacy Policy Sign Up

**ADVERTISEMENT**

Advertising Topics



Find a Local Accountant to Maximize Profits



Boost Business with Eco-friendly Gifts



Executives Save on Car Rentals without Sacrificing Style

Advertising provided by: ARABizInfo.com

**MOST POPULAR - BUSINESS**

1. U.S. Weighs Takeover of Two Mortgage Giants
2. Toyota Scales Back Production of Big Vehicles
3. Loan-Agency Woes Swell From a Trickle to a Torrent
4. Unboxed: If You're Open to Growth, You Tend to Grow
5. Deal for Anheuser-Busch Is Said to Be Near
6. U.S. Weighs Takeover Plan for Two Mortgage Giants
7. Small Business Is Latest Focus in Health Fight
8. Drug Industry to Announce Revised Code on Marketing
9. Dow Chemical Buying a Rival for \$15.3 Billion
10. InBev Raises Its Offer for Anheuser

Go to Complete List >

**Level the playing field.** Most small firms simply can't afford to match the in-house support services that larger companies maintain. Outsourcing can help small firms act "big" by giving them access to the same economies of scale, efficiency, and expertise that large companies enjoy.

**Reduce risk.** Every business investment carries a certain amount of risk. Markets, competition, government regulations, financial conditions, and technologies all change very quickly. Outsourcing providers assume and manage this risk for you, and they generally are much better at deciding how to avoid risk in their areas of expertise.

**Checklist: Potential Pitfalls of Outsourcing**

By AllBusiness.com

- **Management:** The outsourcing company must be prepared to manage projects across time differences and cultural barriers.

- **Quality control:** The outsourcing company needs a clear set of guidelines, expectations, and processes to manage the quality of products or services rendered.

- **Taxes:** Employing several outsourced for-profit enterprises can impact the taxes assessed on the outsourcing company.

- **Liability:** It can be difficult to determine the liability of different parties involved in complex outsourcing relationships.

Copyright 2008 AllBusiness.com Inc. All Rights Reserved.

[More Articles in Business »](#)

[Need to know more? 50% off home delivery of The Times.](#)

**Tips**

To find reference information about the words used in this article, double-click on any word, phrase or name. A new window will open with a dictionary definition or encyclopedia entry.

ADVERTISEMENTS

**Need to know more?**  
Get 50% off home delivery of The Times.

The New York Times  
**nytimes.com/health**  
ALL THE NEWS THAT'S FIT TO CLICK

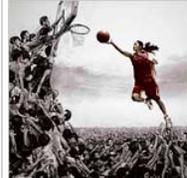
INSIDE NYTIMES.COM

SPORTS »



With Luck, a Rocky Landing

MEDIA & ADVERTISING »



Olympic Sponsors to Benefit From Ad Ban

ESCAPES »



All Grown Up, and Glad to Drop By

OPINION »

**Futility Vehicle**

Maybe short-sighted S.U.V. owners can find creative new uses for their gas-guzzling behemoths, writes Judith Warner.

BOOKS »



On the Beach, Under a Tiffany-Blue Sky

OPINION »



Op-Ed: Blind to Slavery